

Indian Hotels Company

HOLD

Strong rebound in RevPAR led to outperformance

Summary

Indian Hotels Company Ltd. (IHCL) had reported a strong comeback post initial hiccup of second wave of Covid-19 in Q1FY22. The company's outperformance on key parameters was majorly driven by healthy growth in occupancy and ADR in both domestic and international operation. Net sales shot up by 184% YoY to Rs7.2bn. EBITDA came in at Rs728mn compared to negative Rs1,503mn in Q2FY21. The company's net loss has come down significantly from Rs2,300mn to Rs1,206mn. Focus on prudent cost management, inventory addition through management contract and improved operations of Qmin and Chambers would be the key drivers to sustainable earnings growth in future. We have introduced FY24E in this report and recommend maintain Hold with a revised TP of Rs228, assigning 20x EV/EBITDA to FY24E.

Key Highlights and Investment Rationale

Another quarter of strong recovery in RevPAR

After an initial hiccup in Q1FY22 due to second wave of Covid-19, the company has shown strong recovery in both occupancy and ADR in Q2FY22. For domestic operations, the company's occupancy improved by 2,430bps YoY to 56.6%, while ADR was higher by 52% YoY to Rs8,273. This resulted in 2.5x jump in RevPAR to Rs4,679 in Q2FY22 in the domestic operations.

Prudent cost management supported operating margin

The company's effective cost management initiatives led to EBITDA of Rs723mn in Q2FY22. Our interaction with the management suggests that these cost saving initiatives will continue and drive further EBITDA margin improvement in future.

Strong growth outlook for FY24E, HOLD with a TP of Rs228

Global hospitality segment is on a robust recovery mode led by increasing travel confidence owing to vaccination drive. After a lull, business travel is showing early signs of recovery, which bodes well for the overall sector growth in near term. We maintain our positive outlook on IHCL and recommend HOLD with a TP of Rs228.

TP	Rs228
CMP	Rs 214
Potential upside / downside	+7%
Previous Rating	HOLD

V/s Consensus		
EPS (Rs)	FY23E	FY24E
IDBI Capital	3.2	5.4
Consensus	3.0	5.1
% difference	8.3	6.3

Shareholding Pattern (%)	
Promoters	40.8
FII	13.5
DII	26.9
Public	18.9

Price Performance (%)				
	-1m	-3m	-12m	
Absolute	30.1	49.5	112.9	
Rel to Sensex	26.9	32.8	63.3	

Key Stock Data	
Bloomberg / Reuters I	H IN / IHTL.BO
Sector	Hotels
Shares o/s (mn)	1,189
Market cap. (Rs mn)	254,382
Market cap. (US\$ mn)	3,376
3-m daily avg Trd value(Rs	mn) 105.6
52-week high / low	Rs238 / 92

60,924 / 18,178

Sensex / Nifty

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_	— The Indian Hotels Co. —— Sensex

Financial snapshot					(Rs mn)
Year	FY20	FY21	FY22E	FY23E	FY24E
Revenue	44,631	15,752	31,651	44,944	52,135
EBITDA	9,675	(3,618)	4,748	10,742	13,868
EBITDA (%)	21.7	(23.0)	15.0	23.9	26.6
Adj. PAT	3,228	(8,556)	(1,741)	3,841	6,416
EPS (Rs)	2.7	-	-	3.2	5.4
EPS Growth (%)	11.5	-	-	-	67.0
PE (x)	78.8	-	-	66.2	39.7
Dividend Yield (%)	0.2	0.2	0.2	0.2	0.7
EV/EBITDA (x)	28.3	-	58.5	25.5	19.4
RoE (%)	7.4	(21.4)	(4.9)	10.7	16.7
RoCE (%)	6.6	(8.4)	0.4	7.1	10.6

Source: IDBI Capital Research;



Concall Highlights:

Industry Dynamics:

- According to STR Global, IHCL has outperformed industry in terms of Revpar recovery in Q2FY22 as compared to precovid levels. In Metro cities namely Mumbai, Delhi, Bengaluru IHCL's performance has been far better than industry.
- Ease of travel restrictions has resulted in 70% growth in domestic air traffic in Q2, positive consumer sentiments for travel is driving leisure travel and business travel. Also, wedding, MICE has shown signs of recovery.

Company Performance:

- As per management, revenue recovery in Q2FY22 has been of ~86% for domestic hotels and ~62% for international hotels as compared to Q2FY19/20.In Q2FY22 IHCL witnessed firm recovery ~70% of precovid levels and had posted highest RevPAR in September and management has witnessed the trend continuing in October.
- Domestic hotel leisure occupancy in Q2FY22 51% compared to 20% in Q1FY22 & ARR at Rs10,305 in Q2FY22 compared to R9,098 in Q1FY21.In Non-leisure domestic hotels occupancy in Q2FY22 57% compared to 30% in Q1FY22 & ARR at Rs5,697 in Q2FY22 compared to R4,530 in Q1FY21.
- **Key international geographies occupancy and ARR**: USA occupancy stood at 41% in Q2FY22 compared to 27% in Q1FY22 and ARR stood at Rs45,463 in Q2FY22 compared to 44,706 in Q1FY22,UK occupancy stood at 41% in Q2FY22 compared to 14% in Q1FY22 and ARR stood at Rs28,967 in Q2FY22 compared to 24,852 in Q1FY22, Maldives occupancy stood at 59% in Q2FY22 compared to 32% in Q1FY22 and ARR stood at Rs33,874 in Q2FY22 compared to 29,912 in Q1FY22, Dubai occupancy stood at 66% in Q2FY22 compared to 65% in Q1FY22 and ARR stood at Rs8,180 in Q2FY22 compared to 8,896 in Q1FY22.
- IHCL's domestic network occupancy % July- 49.9%, Aug 53.6% & Sept 58.2% and for overall Q2FY22 occupancy stood at 53.9% (Previous Quarter 28.6%).
- IHCL's domestic network ARR in Rs. July– Rs5,808, Aug 5,896 & Sept 5,924 and for overall Q2FY22 ARR stood at 5,878 (Previous Quarter 4,656).
- IHCL's domestic network RevPAR in Rs. July– Rs2,900, Aug 3,162 & Sept 3,447 and for overall Q2FY22 RevPAR stood at 3,168 (Previous Quarter 1,331).



- City wise revenue recovery in domestic hotels: Mumbai CY 66%/PY 33%, Delhi & NCR CY 64%/PY 23%, Bengaluru CY 55%/PY 23%, Goa CY 121%/PY 22%, Chennai CY 73%/PY 24%, Rajasthan CY 152%/PY 44%, Hyderabad CY 85%/PY 18%, Kolkata CY73%/PY 21%, Kerela CY67%/PY33%.
- International hotels revenue recovery: USA CY56%/PY 13%,UK CY56%/PY 16%,Maldives CY108%/PY 26%, Dubai CY136%/PY64%,Africa CY40%/PY 1%,Srilanka CY19%/PY 25%.
- Occupancy in USA improved by 27% in Q1 to 41% in Q2 the ADR was higher than precovid levels at \$612,Pierre has posted positive EBITDA in Q2.
- Occupancy in UK improved from 14% in Q1 to 41% in Q2 the ADR was close to precovid levels ~£ 274, St James Court posted EBITDA positive in Q2 and H1.
- Company has a portfolio of 225 hotels, 27700+ rooms including pipeline. 13+ new openings are expected in FY22.

Cost controls:

- As per management as compared to precovid levels in Q2FY22 total expenditure is down 23% ,total fixed cost is lower by 19% and corporate overheads is lower by 16%.
- As per management, staff to room ratio has reduced substantially across brands for IHCL it stands at 1.1 in Sept-21 as compared to 1.14 in March-21. Management expects the staff to room ratio to increase to ~1.2 to 1.22 as normalcy returns.
- Management mentioned that strengthening balance sheet is a priority for IHCL, the consolidated net debt of the company increased by 86% from precovid levels
- Qmin: Qmin expanded its presence to across 19 cities. It has received 16 Lac+ orders and 75% of the orders are from 5 metro cities. As on date Qmin has 4 lac+ app downloads. Qmin has managed to achieve ~500mn revenue in 1HY22
- As per management, Chambers has very strong demand and company will be adding Chambers in Bangalore and New york.
- Management said that Qmin and Chambers going forward should contribute ~25% to topline and ~35% to EBITDA which is currently 5-7%.
- Ama Stays: Ama has 59 properties in its portfolio and is present in ~30 locations in India. 21 Ama's are signed till date in current fiscal and 15 Ama's are opened till date in current fiscal, Management mentioned that it expects to achieve 100 Ama stays properties by end of year.



- **Ginger:** Ginger brand has portfolio of 80+ hotels. In Q2FY22 ginger revenues stood at 84% precovid levels, EBITDA margins were higher and it managed to report positive EBITDA on a quarterly as well as half yearly basis.
- Management mentioned that roots corporation will become a 100% subsidiary. IHCL will buy out of remaining 39.8% stake so as unlock strong synergies benefits within IHCL.
- Equity Issuance: Management has increased the amount of equity issuance from 30,000mn to 40,000mn (20,000mn right issue and 20,000mn QIP). According to management, the issuance will focus on debt repayment, capex and growth plans

Management Outlook:

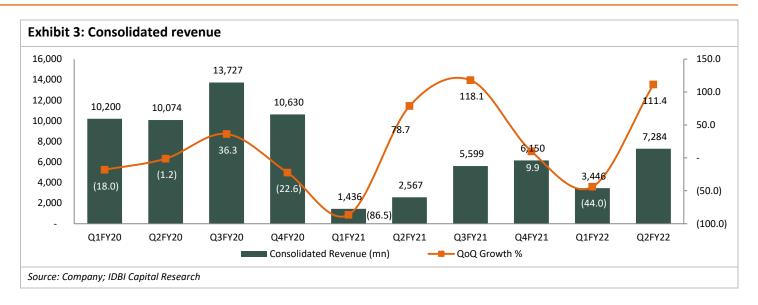
- According to management corporate demand is showing signs of recovery and the company is witnessing bookings and enquiries for conferences etc. They expect Bleisure and Biscation to come back as more and more people go back to work. Management mentioned that corporate travel is even witnessing positive indicators such as opening up of international travel, allowance for visas etc.
- Business destinations such as Delhi & Mumbai & Bangalore are lagging behind but are recovering faster than before the occupancy rates are increasing rapidly which will increase the rates.
- Management mentioned that there is 50% recovery for MICE and weddings combined, restaurants are already back as visitations to restaurants has increased as a result of pent-up demand
- Management mentioned that there is a direct correlation in vaccination and travel as people feel more secure or less prohibitive.

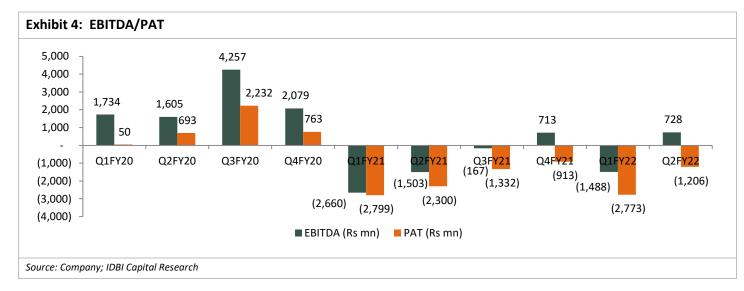


Exhibit 1: Financial snapshot					
Particulars (Rs mn)	Q2FY22	Q1FY22	QoQ (%)	Q2FY21	YoY (%)
Total revenues	7,284	3,446	111.4	2,567	183.8
Total expenditure	6,555	4,934	32.9	4,070	61.1
EBIDTA	728	(1,488)	-	(1,503)	-
EBIDTA margin (%)	10.0	(43.2)	-	(58.6)	-
Depreciation	1,018	1,025	(0.8)	1,028	(1.1)
Interest cost	1,139	1,097	3.7	968	17.7
Other income	239	258	(7.1)	669	(64.2)
Exceptional Item	(108)	203	-	205	-
PBT	(1,189)	(3,353)	-	(2,831)	-
Tax	(113)	(450)	-	(429)	-
Adj. net profit	(1,075)	(2,903)	-	(2,402)	-
share of profit of JV and associate	(126)	(315)	-	(324)	-
Minority int. & exceptional items	(5)	446	-	426	-
consolidated profit	(1,206)	(2,773)	-	(2,300)	-
EPS (INR)	(1.0)	(8.0)	-	(1.9)	-
Source: Company; IDBI Capital Research					

xhibit 2: Actual vs Estimates			
Particulars (Rs mn)	Q2FY22A	Q2FY22E	Variance (%)
Net Sales	7,284	5,755	26.6
EBITDA	728	81	799.3
EBITDA Margin (%)	10.0	1.4	860bps
Net Profit	(1,206)	(1,303)	-
EPS, Rs	(1.0)	(1.1)	-
Source: Company; IDBI Capital Research			









Financial Summary

Profit 8	Loss .	Account
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(Rs mn)

Year-end: March	FY21	FY22	FY23E	FY24E
Net sales	15,752	31,651	44,944	52,135
Growth (%)	-	100.9	42.0	16.0
Operating expenses	(19,369)	(26,903)	(34,202)	(38,267)
EBITDA	(3,618)	4,748	10,742	13,868
Growth (%)	-	-	126.3	29.1
Depreciation	(4,096)	(4,418)	(4,583)	(4,693)
EBIT	(7,714)	329	6,158	9,175
Interest paid	(4,028)	(3,643)	(3,532)	(3,160)
Other income	2,647	1,988	2,038	2,090
Pre-tax profit	(9,095)	(1,325)	4,664	8,104
Tax	1,553	333	(922)	(1,788)
Effective tax rate (%)	17.1	25.2	19.8	22.1
Minority Interest	(1,014.2)	(750.0)	100.0	100.0
Net profit	(8,556)	(1,741)	3,841	6,416
Exceptional items	-	-	-	-
Adjusted net profit	(8,556)	(1,741)	3,841	6,416
Growth (%)	-	-	-	67.0
Shares o/s (mn nos)	1,189	1,189	1,189	1,189

Cash Flow Statement

(Rs mn)

Year-end: March	FY21	FY22	FY23E	FY24E
Pre-tax profit	(9,095)	(1,325)	4,664	8,104
Depreciation	4,096	4,418	4,583	4,693
Tax paid	51	384	(1,060)	(2,056)
Chg in working capital	10,897	2,060	1,276	1,478
Other operating activities	-	-	-	-
Cash flow from operations (a)	5,949	5,537	9,463	12,219
Capital expenditure	(7,888)	(3,582)	(3,104)	(2,092)
Chg in investments	(864)	(378)	(289)	(364)
Other investing activities	-	-	-	-
Cash flow from investing (b)	(8,752)	(3,960)	(3,393)	(2,455)
Equity raised/(repaid)	-	-	-	-
Debt raised/(repaid)	1,743	1,354	(2,468)	(2,482)
Dividend (incl. tax)	(580)	(725)	(725)	(2,176)
Chg in minorities	(2,318)	(750)	100	100
Other financing activities	2,339	(329)	(2,124)	(2,393)
Cash flow from financing (c)	1,184	(450)	(5,218)	(6,951)
Net chg in cash (a+b+c)	(1,619)	1,126	852	2,813



Balance Sheet (Rs mn)

Year-end: March	FY21	FY22	FY23E	FY24E
Net fixed assets	58,930	58,094	56,615	54,013
Investments	5,394	5,772	6,060	6,424
Other non-curr assets	39,264	39,807	40,290	40,862
Current assets	11,539	13,471	15,131	19,023
Inventories	929	975	1,034	1,116
Sundry Debtors	2,198	2,308	2,424	2,593
Cash and Bank	1,536	2,663	3,515	6,327
Marketable Securities	-	-	-	-
Loans and advances	1,056	1,151	1,220	1,306
Total assets	1,15,127	1,17,144	1,18,096	1,20,322
Shareholders' funds	36,484	34,767	36,783	39,923
Share capital	1,189	1,189	1,189	1,189
Reserves & surplus	35,295	33,578	35,594	38,734
Total Debt	24,664	26,018	23,550	21,068
Secured loans	22,238	23,350	21,015	18,914
Unsecured loans	2,425	2,668	2,534	2,154
Other liabilities	20,052	20,120	20,005	19,757
Curr Liab & prov	27,582	29,893	31,412	33,228
Current liabilities	24,607	26,790	28,164	29,817
Provisions	2,975	3,103	3,248	3,411
Total liabilities	72,297	76,031	74,967	74,053
Total equity & liabilities	1,15,127	1,17,144	1,18,096	1,20,322
Book Value (Rs)	29	28	30	32

Source: Company; IDBI Capital Research

Financial Ratios

Year-end: March	FY21	FY22	FY23E	FY24E
Adj EPS (Rs)	(7.2)	(1.5)	3.2	5.4
Adj EPS growth (%)	-	-	-	67.0
EBITDA margin (%)	(23.0)	15.0	23.9	26.6
Pre-tax margin (%)	(57.7)	(4.2)	10.4	15.5
ROE (%)	(21.4)	(4.9)	10.7	16.7
ROCE (%)	(8.4)	0.4	7.1	10.6
Turnover & Leverage ratios (x)				
Asset turnover (x)	0.1	0.3	0.4	0.4
Leverage factor (x)	2.9	3.3	3.3	3.1
Net margin (%)	(54.3)	(5.5)	8.5	12.3
Net Debt/Equity (x)	0.6	0.7	0.5	0.4
Working Capital & Liquidity ratio				
Inventory days	22	11	8	8
Receivable days	51	27	20	18
Payable days	60	47	39	36

Valuation

Year-end: March	FY21	FY22	FY23E	FY24E
PER (x)	-	-	66.2	39.7
Price / Book value (x)	7.3	7.7	7.2	6.6
PCE (x)	-	95.0	30.2	22.9
EV / Net sales (x)	17.6	8.8	6.1	5.2
EV / EBITDA (x)	(76.7)	58.5	25.5	19.4
Dividend Yield (%)	0.2	0.2	0.2	0.7





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Key to Ratings Stocks:

BUY: 15%+; **HOLD:** -5% to 15%; **SELL:** -5% and below.

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